



## RESILIENCE ROUNDTABLE - HALIFAX

# Resilience 2019: Enhancing Resilience Through Knowledge

April 9<sup>th</sup>, 2019  
Halifax

## Agenda

### LOCATION

Emera Inc.  
1223 Lower Water St., Halifax, NS  
Tidal/Thermal Rooms

### Meeting Objectives:

- **Explore** how a range of organizations are enabling resilience in different contexts.
- **Identify** lessons that can improve your resilience in future emergencies.
- **Learn** from case studies that draw from regional perspectives.
- **Gain** an understanding of how you can build resilience through the Regional Resilience Assessment Program (RRAP).
- **Learn** about best practices and strategies to get the most from your investment in exercises while directly contributing to building resilience in your organization.
- **Network** and learn with peers – share new approaches, insights and challenges and exchange ideas with leading experts.

The term “resilience” has a number of definitions. At its core is the ability of an entity to limit the impact of an emergency and return to normal quickly. In the context of a rapidly evolving emergency environment, where major disasters are becoming larger, more frequent and ever more complex, it is vital that organizations and communities improve their resilience or risk being overwhelmed by a disaster.

In an intimate setting, the Conference Board’s Resilience roundtables brings together cutting-edge insights from a range of perspectives to enable organizations and communities to enhance their resilience to a range of potential emergencies. From insurance and improved risk assessment to leadership, there are a range of approaches that can be taken to enhance resilience.

## **Tuesday, April 9<sup>th</sup>, 2019**

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### **Emera Inc.**

1223 Lower Water St., Halifax  
Tidal/Thermal Rooms

**8:00 a.m. Registration and Refreshments**

**8:30 a.m. Welcome and Opening Remarks**

Deborah Fleck, Senior Network Manager, National Security and Public Safety, The Conference Board of Canada

Trefor Munn-Venn, Co-Leader, Rhapsody Strategies

**9:00 a.m. Presentation and Discussion: *Building Resilience Through the Regional Resilience Assessment Program (RRAP)***

Claude Robichaud, Regional Manager (Atlantic Region), Emergency Management Public Safety Canada

The Regional Resilience Assessment Program (RRAP) is a comprehensive risk assessment program for owners and operators of Canadian Critical Infrastructure (CI). This program features site assessments to help organizations measure and improve their resilience to all hazards in Canada, such as cyber threats, accidental or intentional man-made events, and natural catastrophes.

**10:00 a.m. Presentation and Discussion: *Practice Makes Perfect: Resilience Through Exercises***

Richard Moreau, Director of Emergency Management Solutions  
Calian Group Ltd.

It is well recognized that one of the most cost-effective way to prepare and confirm readiness of an organization and its plans to deal with events is to exercise. Unfortunately, it is also true that exercise is often neglected in most emergency management programs. How many organizations have a fully funded, multi-year exercise program? Who has an exercise program linked to performance metrics and can track the return on investment for every dollar spent on training and exercise? Who works for an organization where senior management is afraid of pushing the envelope by fear of looking bad during an exercise? What about the feeling of being stuck in the infamous lessons learned trap? Would you be shocked to discover that most organizations have adopted the flash in the pan approach to exercises and have no dedicated resources to support the planning and conduct of exercises? In this presentation, Richard will share his personal experiences, best practices, point out some challenges and

trends while sharing some strategies to get the most from your investment in exercises while directly contributing to building resilience in your organization.

**11:00 a.m. Break**

**11:15 a.m. Presentation and Discussion: *Case Study Halifax Regional Fire and Emergency Services***

Ericka Fleck  
Halifax Regional Fire and Emergency Services

**12:15 p.m. Networking Lunch**

**1:00 p.m. Presentation and Discussion: *Case Study Province of New Brunswick***

Andrew Easton, Provincial Security Advisor and Director, Security and Emergencies Directorate  
Province of New Brunswick

**2:00 p.m. Presentation and Discussion: *The Vulnerability of Children to Armed Violence: From local to Global***

Shelly Whitman, Executive Director  
The Romeo Dallaire Child Soldiers Initiative

Children around the globe are exposed to the impacts of violence and armed conflict. Societies that are currently facing armed conflict and high rates of instability from violence often have high proportions of the population that are below the age of 18 years. There is a need to understand that children's vulnerability to armed conflict and violence are often overlooked and not a key priority concern for those addressing the resource allocation of securing peace and stability. This presentation will aim to make the connections between the use of children in armed groups and gangs globally and the impacts and connections to the vulnerability of children to be utilized by armed violence locally.

**3:00 p.m. Break**

**3:15 p.m. Presentation and Discussion: *Resilience from the Top: Leadership in Emergency Management***

Trefor Munn-Venn, Co-Leader  
Rhapsody Strategies

In the after-action review of almost every major emergency management event, two themes almost always emerge: Leadership and Communications. In this talk, Trefor will walk you through a framework for leadership along with the corresponding best practices and emerging “next practices” that will define the future of leadership in emergency management.

**4:15 p.m. Wrap-Up**

**4:30 p.m. Adjournment**

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