



## COUNCIL ON CORPORATE ABORIGINAL RELATIONS (CCAR)



# Draft Agenda

## Emerging and Evolving Partnerships and Agreements

**NOVEMBER 4-5, 2015**

**Meeting Location:** Fairmont Le Château Frontenac (Place D'Armes Room - Main Floor)  
**Accommodation:** Fairmont Le Château Frontenac (1 rue des Carrières, Québec City, 418-692-3861)  
**Dinner Location:** Le Continental (26 Rue St-Louis, Québec City, 418-694-9995)

**Contact:** Stefan Fournier: stefan.fournier@conferenceboard.ca, 613-0526-3090 x449  
Maggie Patterson: patterson@conferenceboard.ca, 613-0526-3090 x239

**Meeting objectives:**

- Learn about evolving approaches to Impact Benefit Agreements (IBA's), partnerships and joint venture agreements in Canada.
- Hear from Aboriginal groups and industry from the province of Québec about progressive and innovative agreements and their associated challenges.
- Learn about Québec's Plan Nord and the role the public sector can play in fostering economic development and partnerships.
- Explore the implications of Plan Nord for industry, Aboriginal communities and Corporate-Aboriginal relations more generally.
- Hear about the implications of reconciliation from the National Association of Friendship Centre

## Wednesday November 4, 2015

8:00 - 8:30 a.m. **Networking Breakfast** - Salle Dufferin A

Place D'Armes Room

8:30 - 8:45 a.m. **Opening Prayer**

**Oney Maher**  
Elder  
Wendat Nation

8:45 - 9:00 a.m. **Welcome Remarks and Introductions**

**Stefan Fournier**  
Senior Manager, Northern and Aboriginal Policy  
Council on Corporate Aboriginal Relations

9:00 - 10:30 a.m. **Stewardship, Land Codes and Risk Management: Emerging and Proactive Approaches to Agreements and Partnerships**

**Maxime Faille**  
Partner and National Leader, Gowling's Aboriginal Law Group  
Gowling Lafleur Henderson LLP

Max will talk about risk management in relation to joint ventures and limited partnerships. He will also discuss the use of land codes and stewardship as mechanisms for adopting proactive approaches to partnerships between industry and Aboriginal communities. In addition, Max will offer a brief, comparative overview of how partnerships are evolving across the different provinces and territories.

10:30 - 11:00 a.m. **Networking break**

11:00 - 12:30 p.m. **Case Studies: A look at Impact Benefit Agreements, Partnerships and Joint Ventures in Nunavik, Eeyou Istchee and James Bay**

**Abel Bosum**  
Cree-Québec and Cree-Canada Relations  
Grand Council of the Crees of Eeyou Istchee

**Andy Moorhouse**  
Corporate Secretary  
Makivik Corporation

This presentation will look at some of the agreements and partnerships concluded within Nunavik as well as the Eeyou Istchee and James Bay regions of Québec, their associated successes and challenges, and how we should be thinking about relationships and agreements in the years ahead.

12:30 - 1:30 p.m. **Networking lunch** - Salle Dufferin A

1:30 - 3:00 p.m. **Understanding Plan Nord and its Implications for Corporate-Aboriginal Relations**

**Robert Sauvé**  
President and Chief Executive Officer  
La Société du Plan Nord

**Ghislain Picard**  
Regional Chief  
Assembly of First Nations of Québec and Labrador

**Josée Méthot**

Présidente directrice générale  
Association minière du Québec

This presentation will look at Québec's Plan Nord and the role the public sector can play in fostering economic development and enabling partnerships. It will also explore the implications of Plan Nord for industry, Aboriginal communities and Corporate-Aboriginal relations more generally.

**3:00 - 3:15 p.m.**

***Networking break***

**3:15 - 4:15 p.m.**

***Member Presentation: The National Association of Friendship Centres: Working with a New Government and perspectives on Reconciliation***

**Yancy Craig**

Director of Strategic Development  
National Association of Friendship Centres

Yancy will begin by providing a brief overview of the National Association of Friendship Centres (NAFC) and its current mandate, objectives and challenges. With an eye to what lies ahead, he will also discuss the challenges facing a not-for-profit in working with a new government. Yancy will conclude by talking about the NAFC's partnership and work with the Truth and Reconciliation Commission (TRC), in addition to sharing his insights on a number of the Calls to Action put forth in the TRC's June 2015 report.

**4:15 - 4:45 p.m.**

***Roundtable Discussion***

**5:50 p.m.**

The restaurant is a minute walk from the hotel.  
To travel as a group, please meet Stefan in the hotel lobby.

**6:00 p.m.**

***Networking Dinner***

Le Continental (26 Rue Saint Louis, Québec, 418-694-9995)

**Thursday November 5, 2015**

**8:00 - 8:30 a.m.**

***Networking Breakfast - Salle Dufferin A***

Place D'Armes Room

**8:30 - 9:45 a.m.**

***Industry Perspectives and Experiences on Evolving Partnerships and Agreements***

**Denis Roux**

Negotiations Manager, Indigenous Relations  
TransCanada

**Réal Courcelles**

Conseiller Relations avec les autochtones  
Hydro Québec

This presentation will look at philosophies, practices and models surrounding partnerships and agreements. With the relationship between the Cree Nation Government and Hydro Québec as a backdrop, an emphasis will be placed on how to develop social license and pursue meaningful and mutually beneficial engagement. The presentation will also explore how industry's approaches to agreements and partnerships have evolved over the years.

**9:45 - 10:00 a.m.**

***Networking break***

**10:00 - 11:15 a.m.**

***Legal Update***

**Sandra Gogal**  
Partner  
Miller-Thomson LLP

Sandra will provide the Council's customary legal update. She will discuss current court cases and legal developments that are shaping the future of Aboriginal relations.

**11:15 - 12:00 p.m.**      ***Roundtable Discussion***

**12:00 p.m.**            ***Meeting Adjourns***

**SAVE THE DATE!**  
**Next meeting: May 4-5, 2016**  
**Location: First Nations University of Canada, Regina, SK**